

M.B.A. PROGRAMME

Programme Specific Objectives (PSO):

PSO1. Practice effective communication skills and soft skills under various business situations.

PSO2. Identify, assess and shape entrepreneurial opportunities and evaluate their potential for starting an enterprise.

PSO3. Take business decisions considering the need for sustainable and holistic (legal, cultural, ethical, creativity) development of stakeholders.

PSO4. Demonstrate attributes of a responsible Global citizen and a lifelong learner.

Programme Outcomes (POs):

The programme outcomes of MBA program are as follows;

- 1. Conceptual Knowledge:-** Graduates will be able to conceptualize, organize, analyse and resolve complex business problems by using their domain knowledge of management.
- 2. Leadership and Innovation Skills:-** Graduates will be able to adopt and adapt the contemporary trends in their domain area as well as innovations, emerging technology and global changes while leading and managing business.
- 3. Soft Skills:-** Graduates will practice and perform effective communication skills and soft skills under various business situations.
- 4. Entrepreneurial Skills:-** Graduates will be able to identify, assess and shape entrepreneurial opportunities and evaluate their potential for starting an enterprise.
- 5. Stakeholder Concern:-** Graduates will address ethical, legal and cultural issues of organization and society by utilizing their conceptual knowledge.
- 6. Sustainability:-** Graduates will gain ability to take business decisions keeping in mind the need for sustainable and holistic development.
- 7. Research and Lifelong Learning:-** Graduates will be able to participate in active research work, as well as independent and lifelong learning.
- 8. Problem Solving:-** Graduates will possess and use competencies in quantitative and qualitative techniques for problem solving in their respective functional areas.

MBA-BFS SEMESTER-I

Semester	I	Total Credit	2
Course Code	SOB-BFS-101	Credit Pattern	L-22, CH-8
Course Title	PRINCIPLES OF MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Describe the concepts of Management		
2	Analyze the management process		
3	Apply the management functions to take appropriate business decisions		

Semester	I	Total Credit	4
Course Code	SOB-BFS-102	Credit Pattern	L-45, T-8, P-7
Course Title	MARKETING MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Discuss conceptual knowledge of Marketing Concepts.		
2	Analyze marketing situation and provide appropriate solution for the issue.		
3	Devise Market segmentation strategies for product and services.		
4	Develop 4Ps of Marketing for Product and Services.		

Semester		I	Total Credit	4
Course Code		SOB-BFS-103	Credit Pattern	L-45, T-8, P-7
Course Title		BUSINESS STATISTICS		
Course Outcomes: Students will be able to;				
1	Provide solution to management decision problems.			
2	Analyze company/organization data for taking decisions.			
3	Interpret the relevance of statistical findings for business problem solving and decision making.			
4	Evaluate the data collected for management decision and provide inference towards it.			

Semester		I	Total Credits	4
Course Code		SOB-BFS-104	Credit Pattern	
Course Title		RESEARCH METHODOLOGY		
Course Outcomes: Students will able to;				
1	To Conceptualize a topic of Interest and need to define a problem to be investigated			
2	Analyze the various methodologies for application to their own research			
3	Demonstrate applications of the research findings in a meaningful way with validity			

Semester	I	Total Credit	4
Course Code	SOB-BFS-105	Credit Pattern	L-45, T-6, P-9
Course Title	RETAIL BANKING		
Course Outcomes: Students will be able to;			
1	Explain in detail the Retail Credit Evaluation, Lending and Recovery Process as well as other relevant concepts covered in the syllabus.		
2	Calculate the loan eligibility of the retail borrower and the amount to be classified as NPA.		
3	Determine the key elements of retail lending and recovery process and documentation therein.		
4	Design the Retail Lending and Recovery Process for a Bank & NBFC.		

Semester	I	Total Credits	4
Course Code	SOB-BFS-106	Credit Pattern	L 45, T 8, P – 7
Course Title	FINANCIAL ACCOUNTING		
Course Outcomes: Student Will be able to;			
1	Acquire the requisite theoretical framework for understanding practical problems in Accounting		
2	Apply basic accounting principles and concepts for preparation of Financial Statements		
3	Evaluate the financial position by preparing the financial statement as per Schedule III		

Semester	I	Total Credits	4
Course Code	SOB-BFS-107	Credit Pattern	L-45, T-8, P-7
Course Title	INFORMATION TECHNOLOGY FOR MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Analyze industry data using MS-Excel.		
2	Develop an effective presentation using software.		
3	Appreciate importance of IT in Digital Economy.		
4	Design conceptual models of a database using MS Access for real-life applications and also construct queries, data entry forms using wizard.		

Semester	I	Total Credit	2
Course Code	SOB-BFS-108	Credit Pattern	L-25, T-2, P-3
Course Title	BANKING SYSTEM OF INDIA		
Course Outcomes: Students will be able to:			
1	Describe the Indian Banking System		
2	Know and Understand how Credit Creation works in an Economy		
3	Apply and use the Digital Banking services		
4	Explain how inflation is controlled in the economy through banking		

MBA-BFS SEMESTER-II

Semester	II	Total Credit	4
Course Code	SOB-BA-201	Credit Pattern	L-45, T-8, P-7
Course Title	ORGANIZATIONAL BEHAVIOUR AND HUMAN RESOURCE MANAGEMENT		
Course Outcomes: Students will be able to:			
1	Demonstrate a thorough knowledge of organizational behavior.		
2	Apply relevant contemporary theories, concepts and models in order to analyse organizational environment, cases and issues.		
3	Identify the wide range of sources for attracting and recruiting talent and appropriate process for selecting candidates		
4	Conduct job analysis interview develop job descriptions and job specifications, conduct performance appraisal		
5	Develop, implement, and evaluate employee orientation, training, and development programs.		

Semester		II	Total Credit	4
Course Code		SOB-BFS-202	Credit Pattern	L = 45, T = 7, P = 8
Course Title		FINANCIAL MANAGEMENT		
Course Outcomes: Students will be able to;				
1	Relating and interpreting financial statement analysis techniques.			
2	Evaluating cost of capital, capital budgeting and standard costing.			
3	Critically evaluation working capital requirement.			

Semester		II	Total Credits	2
Course Code		SOB-BFS-203	Credit Pattern	L-23, T-3, P-4
Course Title		FINANCIAL MARKETS AND SERVICES		
Course Outcomes: Students will be able to;				
1	Understand the role and function of the financial system in reference to the macro economy.			
2	Demonstrate an awareness of the current structure and regulation of the Indian Financial Services Sector.			
3	Evaluate and create strategies to promote financial products and services.			

Semester	II	Total Credit	4
Course Code	SOB-BFS-204	Credit Pattern	L-45, T-6, P-9
Course Title	LEGAL ASPECTS OF BANKING		
Course Outcomes: Students will able to;			
1	Understand banker - customer relationship		
2	Know Indian Banking Business		
3	Basic Understanding of relevant provisions of various Laws and Regulations pertaining to the banking sector		

Semester	II	Total Credit	4
Course Code	SOB-BFS-205	Credit Pattern	L-45, T-6, P-9
Course Title	BANK PROJECT MANAGEMENT		
Course Outcomes: Students will able to;			
1	Explain the Regulatory Framework in the Indian Banking system.		
2	Analyze the Project Report Preparation and Evaluation, Capital Budgeting Techniques.		
3	Understand the concepts of Loan Monitoring and NPAs and its impact, Credit Rating Agencies		
4	Develop necessary competencies expected of a banking professional.		

Semester		II	Total Credit	2
Course Code		SOB-BFS-206	Credit Pattern	L-22, T-4, P-4
Course Title		BUSINESS COMMUNICATION		
Course Outcomes: Students will able to;				
1	Internalize the basics of business communication			
2	Prepare written documents for business decision making			

Semester	II	Total Credit	2
Course Code	SOB-BFS-207	Credit Pattern	
Course Title	Field Project IN FINANCIAL MARKET AND SERVICES		
Knowledge and Understanding Outcomes			
1	To develop the ability of building teamwork, group skills, and critical and scientific interpretation.		
2	To improve as critical thinking and time management proficiency.		
3	To develop skills such as observation, recording data, drawing conclusions, making decisions, and solving research and field problems.		

MBA-BFS SEMESTER-III

Semester	III	Total Credit	4
Course Code	SOB-BFS-301	Credit Pattern	L-45, T-8, P-7
Course Title	STRATEGIC MANAGEMENT		
Course Outcomes Students should be able to:			
1	Discuss various concepts and theories in the field of strategic management.		
2	Formulate various types of strategies for a given industry.		
3	Evaluate an industry using various tools and techniques for strategic choice.		
4	Critique strategies implemented.		
5	Devise strategic approaches to managing a business successfully in a global context		

Semester	III	Total Credit	4
Course Code	SOB-BFS-302	Credit Pattern	L-45, T-8, P-7
Course Title	INTERNATIONAL BUSINESS		
Course Outcomes: Students will be able to;			
1	Review and compare the process of Globalization of Businesses.		
2	Critique various types of environmental conditions and challenges in international business.		
3	Develop an understanding of international business strategies, and value chain		
4	Analyze organizational changes and governmental influences on international business activities		

Semester	III	Total Credit	4
Course Code	SOB-BFS-304a	Credit Pattern	L-45, T-6, P-9
Course Title	EQUITY MARKETS		
Course Outcomes: Students will able to;			
1	Understand overall operations of Share Market		
2	Concepts and Operations of Primary Markets and Secondary Markets.		
3	Identify the trends, support and resistance in the Stock Market		
4	Strategies for trading and building portfolio		

Semester	III	Total Credit	4
Course Code	SOB-BFS-305a	Credit Pattern	L-45, T-6, P-9
Course Title	BANK FINANCIAL MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Understand the concepts of financial markets and bank, their working and importance.		
2	Develop necessary competencies expected of a banking professional		
3	Develop skills for asset liability management in the context of bank financial management.		

Semester	III	Total Credits	4
Course Code	SOB-FIN-I	Credit Pattern	L 45, T 6, P – 9
Course Title	INTERNATIONAL FINANCE		
Course Outcomes: Student will be able to;			
1	Assess Foreign Exchange Rates and apply the same for conversion of currency.		
2	Ascertain finance avenues for Export and Import.		
3	Evaluate Foreign Direct Investment Design.		

Semester		III	Total Credit	4
Course Code		SOB-FIN-II	Credit Pattern	L-45, T-6, P-9
Course Title		DIRECT AND INDIRECT TAXES		
Course Outcomes: Students will be able to;				
1	To summarize tax basics.			
2	To experiment with direct tax provisions.			
3	To aware students about GST Provisions.			

Semester		III	Total Credit	4
Course Code		SOB-MKT-I	Credit Pattern	L-45, T-8, P-7
Course Title		CONSUMER BEHAVIOUR		
Course Outcomes: Students will be able to;				
1	Discuss conceptual knowledge of Consumer Behavior.			
2	Analyze impact of various factors on consumer behavior.			
3	Evaluate the impact of social and psychological factors on consumer behavior.			

Semester	III	Total Credit	4
Course Code	SOB-MKT-II	Credit Pattern	L-45, T-8, P-7
Course Title	SERVICES MARKETING		
Course Outcomes: Students will be able to;			
1	Discuss conceptual knowledge of Services Marketing.		
2	Apply 7 P's to the concept of services marketing.		
3	Devise strategies for Services.		
4	Evaluate strategies for Services.		

Semester	III	Total Credit	4
Course Code	SOB-HRM-I	Credit Pattern	L-45, T-8, P-7
Course Title	EMPLOYEE RELATIONS AND LABOUR LAWS		
Course Outcomes : Students will be able to;			
1	Describe the concepts and theories to manage Industrial Relations and Labor Laws.		
2	Apply the concept of industrial relations, legal issues to the system in which it operates.		
3	Solve industrial Related legal issues used in the resolution of conflict.		
4	Critically evaluate emerging trends in employment law.		

Semester	III	Total Credit	4
Course Code	SOB-HRM-II	Credit Pattern	L-45, T-8, P-7
Course Title	INTERNATIONAL HUMAN RESOURCE MANAGEMENT		
Course Outcomes : Students will be able to;			
1	Describe the different concepts in International HRM.		
2	Differentiate between International and Domestic HRM.		
3	Interpret the implications of culture on HR Practices.		
4	Evaluate different HR interventions in cross-border mergers and acquisitions.		

Semester	III	Total Credit	4
Course Code	SOB-SYS-I	Credit Pattern	L-45, T-8, P-7
Course Title	MANAGEMENT INFORMATION SYSTEM(Lab-Based)		
Course Outcomes: Students will be able to;			
1	Construct MIS Dashboards, including the use MIS Info graphics.		
2	Using Excel Power Query, refined the data using ETL Process.		
3	Extract the content of data from website using web scrapping.		

Semester	III	Total Credit	4
Course Code	SOB-SYS-II	Credit Pattern	L-45, T-8, P-7
Course Title	INFORMATION SYSTEM AUDIT AND CONTROL		
Course Outcomes: Students will be able to;			
1	Classify the concepts of computer security, computer security threats, and the corresponding remedies.		
2	Describe the trend of computer security threats.		
3	Develop an audit plan to achieve the IT audit objectives.		

Semester		III	Total Credit	4
Course Code		SOB-POM- I	Credit Pattern	L-45, T-7, P-8
Course Title		SUPPLY CHAIN MANAGEMENT		
Course Outcomes: Students will be able to;				
1	Discuss the evolution of Supply Chain & Logistics and how it can affect organization operations.			
2	Distinguish between various Supply Chain Distribution Strategies and choose effective strategy for organization.			
3	Discuss Global Supply Chain Operation and recent trends in Supply Chain Management.			

Semester		III	Total Credit	4
Course Code		SOB-POM- II	Credit Pattern	L-45, T-7, P-8
Course Title		PURCHASING AND INVENTORY MANAGEMENT		
Course Outcomes: Students will be able to;				
1	Explain basic terms and concepts related to Purchase & Stores Management.			
2	Discuss the functions and benefits of store management including its safety and security aspects.			
3	Develop suitable Inventory Model for the organization by determining safety stock requirement.			
4	Design effective Vendor Development Programme, Vendor Evaluation and Rating Method for the organization.			

Semester	III	Total Credit	4
Course Code	SOB-ABM-I	Credit Pattern	L-44, T-8, P-8
Course Title	INDIAN AGRI-BUSINESS MANAGEMENT		
Course Out Comes: Students will be able to ;			
1	Able to understand and identify the trends in the agribusiness sector in India and the world.		
2	Will gain introduction to the necessary skill sets being an agripreneur on various production methods.		
3	Able to review the contribution of national and international organizations in farm sector.		
4	Develop understanding of policy environment in the country.		

Semester	III	Total Credit	4
Course Code	SOB-ABM-II	Credit Pattern	L-44, T-8, P-8
Course Title	RURAL MARKETING IN INDIA		
Course Out Comes: Students will be able to;			
1	Able to identify, understand and evaluate the trends in the rural and agricultural markets in India.		
2	Will gain necessary skill sets being a rural marketing expert such as developing various marketing strategies for rural markets, able to adopt rural marketing research tools in a rational way etc.		
3	Able to develop Rural Marketing Strategy Model Report on the basis of learning points in the module.		

MBA-BFS SEMESTER- IV

Semester	IV	Total Credit	4
Course Code	SOB-BFS-401	Credit Pattern	L-44, T-8, P-8
Course Title	BUSINESS ETHICS AND CORPORATE GOVERNANCE		
Course Outcomes: Students will be able to;			
1	Describe ethical decision-making framework.		
2	Analyze ethical and moral issues in life and in Business.		
3	Examine the evolution of Corporate Governance in India.		
4	Generalize Principles of Good corporate governance.		

Semester	IV	Total Credits	4
Course Code	SOB-BFS-402	Credit Pattern	L-44, T-8, P-7
Course Title	START UPS AND ENTREPRENEURSHIP DEVELOPMENT		
Course Outcomes: Students will be able to;			
1	Describe the concept and types of Startups.		
2	Explore the startup ideas and start ups India scheme.		
3	Identify various funding options for start ups		
4	Create a start up on the campus.		

Semester	IV	Total Credit	4
Course Code	SOB-BFS-403a	Credit Pattern	L-45, T-6, P-9
Course Title	BANK RISK MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Illustrate the working of various risk in banking operations.		
2	Develop necessary competencies expected of a banking professional.		
3	Demonstrate the techniques of risk assessment and controls for bank risk management.		

Semester	IV	Total Credit	4
Course Code	SOB-BFS-404a	Credit Pattern	L-45, T-6, P-9
Course Title	INTERNATIONAL BANKING AND FOREX MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Survey and Summaries Names of Various Important International Financial Institutions and their functions		
2	Comment and appraise on Forms of Finance to be availed in International Markets		
3	Explain with critical inputs the Regulatory Framework for Foreign Exchange		

Semester		IV	Total Credits	4
Course Code		SOB-FIN-III	Credit Pattern	L 45, T 6, P – 9
Course Title		MANAGEMENT CONTROL SYSTEMS		
Course Outcomes: Student will be able to;				
1	Apply the concept and technique of Marginal Costing for Decision Making.			
2	Analyze the effects of Leverage on Shareholders’ Returns.			
3	Evaluate different types of Budgets for Managerial Decision Making.			

Semester	IV	Total Credit	4
Course Code	SOB-FIN-IV	Credit Pattern	L-45, T-6, P-9
Course Title	INVESTMENT AND PORTFOLIO MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Identifying various investment avenues as a small and corporate investor.		
2	To know relationship between security and market portfolio.		
3	To prepare investment plans for individuals during various life cycle stages.		

Semester	IV	Total Credit	4
Course Code	SOB-MKT-III	Credit Pattern	L-45, T-8, P-7
Course Title	SALES & DISTRIBUTION MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Evaluate concepts related to sales & distribution.		
2	Manage sales force effectively.		
3	Evaluate appropriate use of distribution channels.		

Semester	IV	Total Credit	4
Course Code	SOB-MKT-IV	Credit Pattern	L-45, T-8, P-7
Course Title	ADVERTISING AND INTEGRATED MARKETING COMMUNICATION		
Course Outcomes: Students will be able to;			
1	Discuss conceptual knowledge of Advertising and IMC		
2	Devise Strategies for advertising and IMC.		
3	Evaluate IMC policies and campaigns.		
4	Evaluate performance of advertising and IMC strategies.		

Semester	IV	Total Credit	4
Course Code	SOB-HRM-III	Credit Pattern	
Course Title	PERFORMANCE AND COMPENSATION MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Describe the various conceptual aspects of Compensation, Performance Management and competencies and related law to achieve organizational goals.		
2	Develop the performance/competency based compensation system for business excellence and solve various cases.		
3	Assess the various theories and concepts of performance and compensation management.		
4	Designing the performance and compensation strategies for attraction, motivation and retaining high quality workforce.		

Semester	IV	Total Credit	4
Course Code	SOB-HRM-IV	Credit Pattern	L-45, T-8, P-7
Course Title	TALENT AND HUMAN CAPITAL MANAGEMENT		
Course Outcomes : Students will be able to;			
1	Describe the concept of Talent and Human Capital Management.		
2	Apply different concepts of Human Capital Management.		
3	Critically evaluate emerging trends in Talent and Human Capital Management.		

Semester	IV	Total Credit	4
Course Code	SOB-SYS-III	Credit Pattern	L-45, T-8, P-7
Course Title	APPLIED DATA SCIENCE AND BUSINESS ANALYTICS USING R		
Course Outcomes: Students will be able to;			
1	Identify and describe complex business problems in terms of analytical models.		
2	Apply appropriate analytical methods to find solutions to business problems that achieve stated objectives.		
3	Apply the knowledge of R gained to data Analytics for real-life applications.		

Semester	IV	Total Credits	4
Course Code	SOB-SYS-IV	Credit Pattern	L-45, T-8, P-7
Course Title	SOFTWARE ENGINEERING		
Course Outcomes: Students will be able to;			
1	Needs For Software Specifications Also They Can Classify Different Types Of Software Requirements And Their Gathering Techniques.		
2	Identifying The Role Of SDLC In Software Project Development And They Can Evaluate The Importance Of Software Engineering In PLC.		
3	Familiar With The Different Methods And Techniques Used For Project Management.		
4	Discuss The Parameters Of The Software Project's Success And Failures.		

Semester	IV	Total Credit	4
Course Code	SOB-POM- III	Credit Pattern	L-45, T-7, P-8
Course Title	PROJECT MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Explain basic concept of Project Management including Project Appraisal, Project Risk Management and use of IT in Project Management.		
2	Select most appropriate Project from available options to the organization by analyzing all the projects on the basis of capital budgeting techniques.		
3	Develop the Project Report of the project undertaken by the organization.		
4	Determine Critical Path of project undertaken by organization and estimate project duration.		

Semester	IV	Total Credit	4
Course Code	SOB-POM- IV	Credit Pattern	L-45, T-7, P-8
Course Title	QUALITY MANAGEMENT		
Course Outcomes: Students will be able to;			
1	Explain basic terms and concepts related to Quality Management including Quality Assurance, Cost of Quality & Quality Function Deployment.		
2	Solve problems on Process Control Charts and Interpret on the process capability.		
3	Discuss recent techniques of quality management including Total Quality Management, Six Sigma and Quality Circle.		
4	Make use of quality awards framework to qualify the organization for various quality management awards.		

Semester	IV	Total Credit	4
Course Code	SOB-ABM-III	Credit Pattern	L-44, T-8, P-8
Course Title	AGRI PRODUCTION, SUPPLY CHAIN AND LOGISTICS MANAGEMENT		
Course Out Comes: Students will be able to;			
1	Understand the importance of farm and its resource management.		
2	Review various farming systems, land tenure systems, their impact on productivity in agriculture sector.		
3	Understand the role of Supply chain methods in development of farm and farm allied activities.		
4	Critique the importance of logistics development in development of farm sector and farmer.		

Semester		IV	Total Credits	4
Course Code		SOB-ABM-IV	Credit Pattern	C = 44, P = 8 T = 8
Course Title		AGRICULTURAL MARKETING, COMMODITIES MARKETS AND AGRI-BUSINESS		
Course Out Comes: Students will be able to;				
1	Identify review the relation between agricultural markets and agriculture development.			
2	Gain introduction to the necessary skill sets by study of agricultural markets and support systems.			
3	Review the importance of agricultural commodities markets in farm sector.			
4	Develop understanding of methods of trading in commodities markets.			