

ISSN 0974-763X

UGC-CARE Listed Journal

SOUTH ASIAN JOURNAL OF MANAGEMENT RESEARCH (SAJMR)

Volume 15, Issue No.3

July, 2025



**CHHATRAPATI SHAHU INSTITUTE OF BUSINESS
EDUCATION AND RESEARCH (CSIBER),
KOLHAPUR, MAHARASHTRA, INDIA**

(An Autonomous Institute)

University Road, Kolhapur - 416004, Maharashtra State, India.

website : www.siberindia.edu.in

E-mail : editorsajmr@siberindia.edu.in

Published by
CSIBER Press, Central Library Building

Chhatrapati Shahu Institute of Business Education & Research (CSIBER)



(An Autonomous Institute)
University Road, Kolhapur - 416004, Maharashtra State, India
Phone : 0231-2535706 / 2535707
website : www.siberindia.edu.in
E-mail : editorsajmr@siberindia.edu.in



Chief Patron

Late Dr. A. D. Shinde

Patrons

Dr. R. A. Shinde

President & Managing Trustee, CSIBER, Kolhapur, India

C.A. H. R. Shinde

Secretary & Trustee, CSIBER, Kolhapur, India

Editor

Dr. Pooja M. Patil

CSIBER, Kolhapur, India

Editorial Board Members

Dr. B. N. Menon

I/c. Director, CSIBER, Kolhapur, India

Dr. Deribe Assefa Aga

Ethiopian Civil Service University, Addis Ababa, Ethiopia

Dr. Biswajit Das

KSOM, KIIT, Bhubaneshwar, India

Dr. Yashwant Singh Rawal

Parul University, Vadodara, India

Dr. Yuvraj Sunecher

University of Technology, Mauritius

Dr. Nyo Nyo Lwin

Yangon University of Education, Myanmar

Dr. Needesh Ramphul

University of Technology, Mauritius

Dr. K. Arjunan

University of Vavuniya, Sri Lanka

Dr. Amitabye Luximon-Ramma

University of Technology, Mauritius

Superintendent

Mrs. Maithili Santosh

CSIBER, Kolhapur, India

Type Setting

Mr. Abhijeet R. Sardesai

Mr. Sandeep Gaikwad

Mrs. Vidya Ingawale

Designing

Mr. Chetan Khatawane

**Chhatrapati Shahu Institute of Business
Education and Research (CSIBER)**

**South Asian Journal of Management Research
(SAJMR)**

Volume 15, Issue No. 3, July 2025

Editor: Dr. Pooja M. Patil

**Publisher
CSIBER Press
Central Library**

Chhatrapati Shahu Institute of
Business Education & Research (CSIBER)
University Road, Kolhapur – 416004, Maharashtra, India.
Phone: 91-231-2535706/07, Fax: 91-231-2535708,
Website: www.siberindia.edu.in
Email: csiberpress@siberindia.edu.in
[Editor Email: editorsajmr@siberindia.edu.in](mailto:editorsajmr@siberindia.edu.in)

Copyright © 2024 Authors

All rights reserved.

Address:

CSIBER Press

Central Library Building

Chhatrapati Shahu Institute of Business Education and Research (CSIBER),

University Road Kolhapur, Maharashtra - 416004, India.

All Commercial rights are reserved by CSIBER Press. No part of this publication may be reproduced, stored in a retrieval system, or transmitted in form or by any means, Electronic, mechanical, photocopying, recording or otherwise, without the prior permission of the publisher.

The views expressed in this journal are entirely those of the authors. The printer/publisher and distributors of this book are not in any way responsible for the views expressed by the author in this journal. All disputes are subject to arbitration; legal actions if any are subject to the jurisdictions of the courts of Kolhapur, Maharashtra, India.

ISSN: 0974-763X

Price: INR ₹ 1,200/-

Editor: Dr. Pooja M. Patil

Distributed By

CSIBER Press

Central Library

Chhatrapati Shahu Institute of

Business Education & Research (CSIBER)

University Road, Kolhapur – 416004, Maharashtra, India.

Phone: 91-231-2535706/07, Fax: 91-231-2535708,

Website: www.siberindia.edu.in

Email: csiberpress@siberindia.edu.in

South Asian Journal of Management Research (SAJMR)

Volume 15, Issue No. 3

July, 2025

C O N T E N T S

Sr. No	Title Author	Page No
1	<p>The Challenges Faced By Coconut Processing Firms across Kerala an Analytical Study</p> <p>Bitto Paul, Research Scholar, Thanthai Hans Roever College, Perambalur (Autonomous) Affiliated to Bharathidasan University, Trichy, Tamil Nadu India</p> <p>Dr. DEVI.P Research Advisor, Thanthai Hans Roever College, Perambalur (Autonomous) Affiliated to Bharathidasan University, Trichy, Tamil Nadu India</p>	01-07
2	<p>Determinants of Students' Global Migration in Select Countries</p> <p>A. Nelson Research Scholar, Department of International Business, Alagappa University, Karaikudi, Tamil Nadu, India.</p> <p>Dr. K. Chitradevi Assistant Professor, Department of International Business, Alagappa University, Karaikudi, Tamil Nadu, India.</p>	08-16
3	<p>Smart Analytics Platform for Generating Indirect Attainment Reports in Outcome-Based Education Using Automated Insight Engine</p> <p>Dr. P.G.Naik Professor, School of Computer Science and Applications, CSIBER, Kolhapur India</p> <p>Dr. R. S. Kamath Associate Professor, School of Computer Science and Applications, CSIBER, Kolhapur, Maharashtra, India</p> <p>Dr. S.S.Jamsandekar Asst. Professor, School of Computer Science and Applications, CSIBER, Kolhapur, Maharashtra, India</p> <p>Mrs. S.A.Ghewade Lab Technician, School of Computer Science and Applications, CSIBER, Kolhapur, Maharashtra, India</p>	17-34
4	<p>A Bibliometric Analysis of Sustainable Leadership</p> <p>Deepesh Research Scholar, Department of Management, Central University of Rajasthan, Rajasthan, India</p> <p>Dr. Avantika Singh Assistant Professor, Department of Management, Central University of Rajasthan, Rajasthan, India</p>	35-48
5	<p>Tourism, Airline Industry, and Economic Growth in India</p> <p>Delicia Sharon Pereira Research Scholar, Goa University, Goa Business School, Taleigao-Goa, India</p> <p>P. K. Sudarsan Retired Professor of Economics, Goa University, Goa Business School, Taleigao-Goa, India</p>	49-57

Sr. No	Title Author	Page No
6	<p>Demographic Influences on Organisational Citizenship Behaviour: Exploring the Interplay with Universal Human Values</p> <p>Ms. Sonam Gondlekar Research Scholar, Department of Studies in Psychology, Karnatak University, Dharwad, Karnataka, India</p> <p>Dr. P.R. Shivacharan, Professor, Department of Studies in Psychology, Karnatak University, Dharwad, Karnataka, India</p>	58-69
7	<p>Age-Wise Analysis of Financial Capability among Cashew Workers in Kerala: A Socioeconomic Perspective</p> <p>Benny C Research Scholar, Department of Commerce, Thanthai Periyar Govt Arts and Science College Trichy, Tamilnadu, India</p> <p>Dr. S. Umaprabha Assistant Professor, Department of Commerce, Thanthai Periyar Govt Arts and Science College Trichy, Tamilnadu, India</p>	70-75
8	<p>Herding behaviour in the Indian stock market through Static and Dynamic Approaches: Evidence from the NSE-100</p> <p>Pukhram Rajiv Singh Research Scholar, Department of Commerce, Tripura University, India</p> <p>Tangsrangti Reang Research Scholar, Department of Commerce, Tripura University, India</p> <p>Manikya Jamatia Research Scholar, Department of Commerce, Tripura University, India</p> <p>Ragubir Sahu Research Scholar, Department of Commerce, Tripura University, India</p>	76-89
9	<p>Evaluating Women's Economic Empowerment through Entrepreneurship Schemes in Goa: A Beneficiary Perspective</p> <p>Deepa V. Dhumatkar Research Scholar, Department of Commerce, Goa Business School, Goa, India</p> <p>Dr. (CA) Subrahmanya Bhat Professor, VVM's Shree Damodar College of Commerce & Economics, Margao, Goa, India</p>	90-101
10	<p>Branding Beyond Boundaries: The Effectiveness of Online Advertising in Shaping FMCG Preferences in Kerala</p> <p>Ranjini Ramachandran K Research Scholar, Sri. C.Achutha Menon Government College, Kuttanellur, Thrissur Kerala, India</p> <p>Dr. Madhusoodan Kartha N V Research Scholar, Sri. C.Achutha Menon Government College, Kuttanellur, Thrissur, Kerala, India</p>	102-118
11	<p>Trends in Non-Performing Assets (NPAs), And Effectiveness of Recovery Mechanisms in the Indian Banking Sector</p> <p>Rane Satish S. Research Scholar, Government College of Arts, Science, and Commerce, Khandola, Marcela, Goa, India</p> <p>Sukthankar Sitaram. V Sant Sohriobanath Ambiyee Government College of Arts and Commerce, Virnoda, Parnem, Goa, India</p>	119-136

Sr. No	Title Author	Page No
12	<p>From Novelty to Necessity: A Systematic Review of Augmented Reality's Role in Modern Marketing</p> <p><i>Shalini Jain</i> Research Scholar, Dayalbagh Educational Institute, Agra, Uttar Pradesh, India</p> <p><i>Jagrati Singh</i> Research Scholar, Dayalbagh Educational Institute, Agra, Uttar Pradesh, India</p> <p><i>Akshay Kumar Satsangi</i> Professor, Dayalbagh Educational Institute, Agra, Uttar Pradesh, India</p>	137-149
13	<p>Determinants of Gems and Jewellery Exports from India: A Time Series Analysis</p> <p><i>Dr. S. Karpagalakshmi</i> Teaching Assistant, Department of International Business, Alagappa University, Karaikudi-4, Tamil Nadu, India</p> <p><i>Dr. A.Muthusamy</i> Professor and Head, Department of International Business, Alagappa University, Karaikudi-4, Tamil Nadu, India</p>	150-157
14	<p>Examining the Constituents Driving Behavioural Intention to Adopt Mobile Banking Among Gen Z in Delhi NCR</p> <p><i>Minakshi</i> Research Scholar, K.R. Mangalam University, Sohna, Gurugram, Haryana, India</p> <p><i>Dr. Manmohan Chaudhry</i> Associate Professor, K.R. Mangalam University, Sohna, Gurugram, Haryana, India</p>	158-170
15	<p>Corporate Energy Transition in India: A Firm-Level Analysis of Energy Intensity and Renewable Energy Adoption</p> <p><i>CA Anju Ahuja</i> Research Scholar (PhD), University of Trans-Disciplinary Health Sciences and Technology (TDU), Jarakabande Kaval, Bengaluru, Karnataka, India</p>	171-179
16	<p>Purchase Intention of Organic Cosmetics: The Value-Behaviour-Norms (Vbn) Model</p> <p><i>Farsana.C</i> Research Scholar, Avinashilingam Institute for Home Science and Higher Education for Women, Coimbatore, Tamil Nadu, India</p> <p><i>Dr.K.Vidhyakala</i> Assistant Professor, Department of Commerce, Avinashilingam Institute for Home Science and Higher Education for Women, Coimbatore, Tamil Nadu, India</p>	180-189
17	<p>Impact Factors of MSME Performance in Ethiopia: The Mediating Role of Entrepreneurial Strategic Orientation</p> <p><i>Gollagari Ramakrishna</i> Visiting Professor ,CESS, Hyderabad, Telangana, India</p> <p><i>Kataro Galasso</i> College of Engineering, Wolaita Soddo University, Ethiopia</p> <p><i>Shivalingam Vaspari</i> Palamuru University, Mahabub Nagar, Telangana, India</p> <p><i>Pullaiah Cheepi</i> Dept. of Economic Studies, Central University of Punjab, Punjab, India</p>	190-204

Sr. No	Title Author	Page No
18	<p>Developing a Comprehensive Framework to Foster Employee Engagement for Empowering Organizations in Circular Economy Transitions: An Empirical Study in the Retail Sector</p> <p><i>Aishwarya Singh</i> Research Scholar, Amity Business School, Amity University, Noida, Uttar Pradesh, India</p> <p><i>Dr. Jaya Yadav</i> Professor, Amity Business School, Amity University, Noida, Uttar Pradesh, India</p> <p><i>Dr. Shalini Sharma</i> Professor, GNIOT Institute of Management Studies, Greater Noida, Uttar Pradesh, India</p>	205-222
19	<p>AI-Driven Smart Infrastructure for Sustainable Urban Development: Empirical Insights from Green Building Technologies</p> <p><i>Arhita Uppal</i> Research Scholar, Amity Business School, Amity University, Uttar Pradesh, India.</p> <p><i>Dr. Sonali P. Banerjee</i> Asst. Professor, Amity Business School, Amity University, Uttar Pradesh, India</p> <p><i>Dr. Vaishali Agarwal</i> Professor, IMS Ghaziabad, Uttar Pradesh, India.</p> <p><i>Dr. Priyanka Chadha</i> Asst. Professor, Amity Business School, Amity University, Uttar Pradesh, India</p>	223-239
20	<p>An Evaluation of Factors Influencing Citizens' Adoption of E-Governance Services in Goa</p> <p><i>Shilpa D. Korde</i> Research Scholar, S. S. A. Government College of Arts and Commerce, Pernem – GBS, Goa University, Goa, India.</p> <p><i>Sitaram. V. Sukthankar</i> Asst. Professor, Post Graduate Department of Commerce, Government College of Arts, Science and Commerce, Khandola, Goa, India.</p>	240-250

An Evaluation of Factors Influencing Citizens' Adoption of E-Governance Services in Goa

Shilpa D. Korde

Research Scholar,
S. S. A. Government College of Arts
and Commerce, Pernem – GBS, Goa
University, Goa, India.

Sitaram. V. Sukthankar

Associate Professor,
Post Graduate Department of Commerce,
Government College of Arts, Science and
Commerce, Khandola, Goa, India.

Abstract

E-governance is not limited to the presence of a government website on the internet. In recent years, there has been a global trend of governments making significant strides in making their services and information accessible online. This shift towards digital governance reflects a growing recognition of the transformative potential of information and communication technologies (ICTs) in public administration. In an era where digital transformation is a key driver in public administration, it is essential to understand the determinants that enable the effective use of e-governance services.

Therefore, this study examines the crucial factors that influence citizens' adoption of e-governance services within contemporary governance frameworks, with a specific focus on the state of Goa, India. The extended Unified Theory of Acceptance and Use of Technology (UTAUT) is employed to evaluate the factors that may affect the adoption of e-governance services. Alongside the core constructs of UTAUT —performance expectancy, effort expectancy, social influence, and facilitating conditions —this study also integrates trust as a key determinant.

Data were collected from 417 respondents, all of whom are citizens who directly utilise e-governance services. A structured questionnaire using a 7-point Likert scale was employed through a stratified sampling technique.

The research employs Partial Least Squares-Structural Equation Modelling (PLS-SEM) through SmartPLS 4.0. The findings revealed that effort expectancy, facilitating conditions, performance expectancy, social influence, and trust are significant factors positively influencing the adoption of e-governance services.

These findings provide significant insights for policymakers, technologists, and administrative bodies seeking to enhance the adoption of e-governance systems, aiming to integrate technology more effectively into governance structures. Furthermore, this research enriches the existing literature on e-governance adoption in developing countries, adding substantial value to the field of study

Keywords: Adoption, Determinants, E-Governance Services, Technology, UTAUT Model.

Introduction

The application of information and communication technology (ICT) to improve public administration services and efficiency began in the latter half of the twentieth century (Ramirez-Madrid et al., 2024). As the use of ICT has expanded, the interaction between government and citizens has evolved, becoming a transformative force that shapes administrative landscapes worldwide (Alhadid et al., 2022; Heeks, 2006). The use of relevant ICT tools, such as the internet, to address the needs of citizens, businesses, and the general public in accessing quality public services is referred to as e-governance (Mensah & Adams, 2020). Governments around the globe are exploring the digital landscape to enhance service delivery, promote transparency, and engage citizens more effectively (Sofyani et al., 2020; Dawes, 2008). It is essential to build on existing research to provide nuanced insights into the diverse factors influencing e-governance adoption (Ilieva et al., 2024; Andersen & Henriksen, 2006) as we embark on this exploration.

Norris and Reddick (2013) stress the need for comprehensive studies to uncover the complexities of e-governance adoption and its implications. Their work emphasises the gap between citizen expectations and institutional frameworks in digital governance. The adoption of e-governance services has become a key focus in discussions about administrative efficiency, citizen engagement, and overall governance effectiveness (Gil-Garcia & Pardo, 2005). As governments aim to integrate artificial intelligence to enhance governance structures, understanding the underlying factors becomes essential (Gil-Garcia et al., 2012; Fountain et al., 2002).

Despite the growing adoption of digital platforms worldwide, many citizens remain hesitant to fully engage with e-governance services (Rana et al., 2015). This reluctance can hinder the broader goals of transparency, efficiency, and accessibility that e-governance seeks to provide. Identifying and assessing the key factors affecting e-governance adoption is essential for understanding how to increase citizen engagement and satisfaction, overcome potential barriers, and create a more inclusive digital governance landscape. When e-governance services are effective, citizens perceive the government as more responsive and trustworthy, which positively influences their willingness to adopt these services (Carter & Bélanger, 2005; Rana et al., 2015).

Research on e-governance emphasises the importance of citizen-centred design to boost adoption and engagement. Studies indicate that understanding citizens' needs helps inform better policies and interface designs, making digital services more intuitive and accessible (Alryalat et al., 2017; Venkatesh et al., 2012). Targeted interventions, such as digital literacy programs and inclusive designs, can help reduce barriers and promote digital inclusivity (Zaidi et al., 2021; Dwivedi et al., 2012). Research on technology adoption in e-governance identifies determinants, including perceived service quality, trust, and citizen satisfaction, as key factors influencing adoption behaviour (Dwivedi et al., 2019; Alawadhi & Morris, 2008).

Prior studies on e-governance adoption have been relatively limited in developing countries (Weerakkody et al., 2013; Ahmad et al., 2013). Given this context, it is crucial to explore the specific factors that shape the adoption of e-governance services. This paper conducts an analytical examination of the determinants influencing e-governance adoption, utilising a robust measurement model supported by reliability and validity assessments to explore the complexities involved.

Research Question and Objective

This study aims to answer the following research question:

What are the key factors that influence citizens' adoption of e-governance services?

Consequently, the primary objective of this research is to identify and evaluate the determinants that affect the adoption of e-governance services among the citizens of Goa.

Theoretical Framework and Hypotheses Development

Theoretical Framework: Unified Theory of Acceptance and Use of Technology (UTAUT)

Earlier studies suggest several factors that influence an individual's decision to adopt e-governance services (Xin et al., 2022). Different researchers have attempted to provide insights into the implementation, acceptance, and diffusion of e-government services in various national contexts (Mensah et al., 2020). Numerous models have been developed to understand the adoption of information technologies, along with the Unified Theory of Acceptance and Use of Technology (UTAUT) model, created by Venkatesh et al. (2003), being one of the most prominent (Wang & Shih, 2009). According to Venkatesh et al. (2003), this model explains 70 % of the variance in individuals' intentions to use technology. Since its introduction, UTAUT has been widely applied and validated across various fields that incorporate information technology, including e-governance (Al-Swidi & Faaeq, 2019; Sawalha et al., 2019; Naranjo-Zolotov et al., 2018). Research on citizens' adoption of e-governance services has explored various perspectives, including studies that offer citizens the option of non-adoption (Distel, 2018; Van De Walle et al., 2018).

The adoption of e-governance services by citizens is a crucial factor in the success of e-governance initiatives (Carter & Bélanger, 2005; Ozkan & Kanat, 2011; Liu et al., 2014). Studying citizens' adoption of e-governance services in developing countries is essential for providing theoretical and practical contributions to the literature (Gupta et al., 2016; Dwivedi et al., 2012). Previously, trust in e-governance services was accepted as a single construct (Warkentin et al., 2002). The existing literature reveals a multifaceted exploration of the determinants influencing the adoption and subsequent impact of these digital initiatives.

This study integrated the UTAUT's constructs and trust to propose a model for adopting e-governance services (Gupta et al., 2008). UTAUT has demonstrated its robustness across diverse frameworks and has been further tested using trust as a determinant (Venkatesh et al., 2016). As a result, researchers concluded that a modified version of the UTAUT model, enhanced with a trust determinant, would be an appropriate analytical framework for examining citizens' adoption of e-governance services. The original model identifies four key factors of technology adoption: effort expectancy, performance expectancy, social influence, and facilitating conditions, all of which are influenced by moderators such as age, gender, experience, and voluntariness (Venkatesh et al., 2003). In the current study, the UTAUT model, illustrated in Figure 1, has been streamlined to emphasise the primary determinants affecting the adoption of e-governance services from the perspective of citizens. The original UTAUT determinants are highlighted, including independent variables such as effort expectancy, performance expectancy, social influence, and facilitating conditions, along with the addition of an extra factor, trust, and the dependent variable, adoption of e-governance services. This additional element has been incorporated into the extended UTAUT model to evaluate citizens' experiences with e-governance services (Weerakkody et al., 2013).

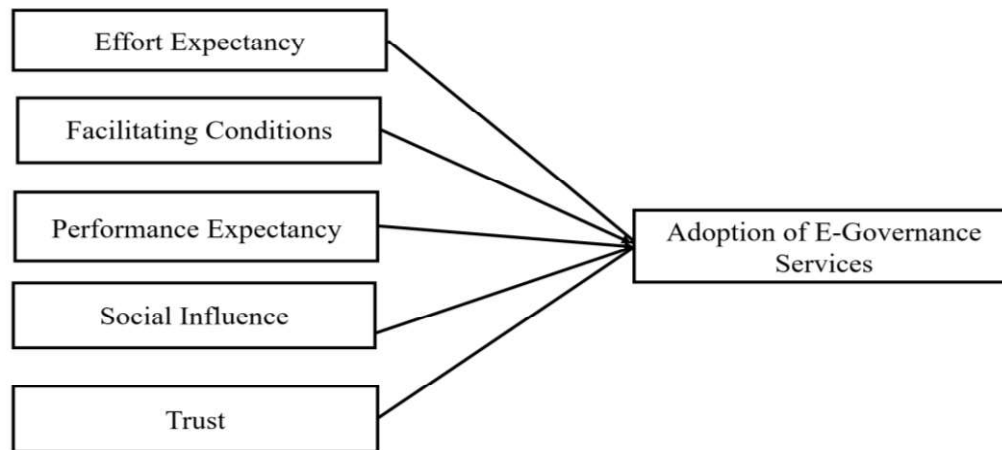


Figure 1: Proposed Research Model

Hypotheses Development

Effort expectancy

‘Effort expectancy’ refers to “the degree of ease associated with utilising a system” (Venkatesh et al., 2003) or “the level of simplicity tied to its use” (Davis et al., 1989). Research indicates that the easier a technology is to use, the more likely it is to be adopted by users (Mensah et al., 2020). This highlights the significance of user experience in the adoption of technology. Numerous studies have consistently identified a positive and significant relationship between effort expectancy and citizens' adoption of e-governance services (Dwivedi et al., 2017; Gupta, Bhaskar, & Singh, 2016). To enhance adoption, e-governance services should be designed to be clear and straightforward, ensuring accessibility for citizens with varying degrees of internet proficiency (Xin et al., 2022).

Thus, the hypothesis formulated is as follows:

H₁: *Effort expectancy significantly influences citizens' adoption of e-governance services.*

Facilitating conditions

‘Facilitating conditions’ are defined as the extent to which an individual perceives that a technical and organisational infrastructure is available to support the utilisation of a system. This concept encompasses elements of perceived behavioural control and compatibility, as noted by Venkatesh et al. (2003). Previous studies have demonstrated the significant influence of facilitating conditions on the adoption of e-governance services (Verkijika & De Wet, 2018). Furthermore, additional research suggests a correlation between facilitating conditions and citizens’ acceptance of e-governance (Dwivedi et al., 2017; Sivathanu, 2018; Faulkner, Jorgensen, and Koufariotis, 2019). Consequently, the following hypothesis is established:

H₂: *Facilitating conditions have a significant influence on the adoption of e-governance services among citizens.*

Performance Expectancy

‘Performance expectancy’ refers to the extent to which citizens believe that utilising a system will enhance their job performance. This encompasses perceived usefulness, relative advantage, and outcome expectations (Venkatesh et al., 2003). In the context of e-governance, citizens' confidence in their ability to learn and effectively use online government services is assessed through their performance expectations (Xin et al., 2022). Prior research has demonstrated a positive correlation between performance expectancy and the adoption of e-governance services by citizens (Sivathanu, 2018; Dwivedi et al., 2017; Gupta, Bhaskar, & Singh, 2016). Hence, the following hypothesis was framed:

H₃: *Performance expectancy has a significant influence on the adoption of e-governance services among citizens.*

Social influence

Social influence refers to the extent to which peers affect the utilisation of a particular system and the significance they attach to the beliefs of others regarding the adoption of a new system. It assesses the role of social factors, interactions, and collective opinions on individuals' behavioural decisions concerning the use of government services (Ilieva et al., 2024). Prior research has established a connection between social influence

and citizens' adoption of e-government (Dwivedi et al., 2017). Consequently, the following hypothesis has been formulated:

H₄: Social influence has a significant influence on citizens' adoption of e-governance services.

Trust

Trust can be defined as an attitude of confident expectation that one's vulnerabilities in a risky situation will not be exploited (Alkrajji & Ameen, 2022). Various definitions of trust in the context of online services have emerged in the literature, given that trust is a multifaceted and complex construct that encompasses a wide range of disciplines (Verkijika and De Wet, 2018). Citizen trust is vital to a government's competitiveness as the world increasingly transitions into a digital era (Im et al., 2014). The extent to which citizens trust e-governance services significantly influences their perceptions of the effectiveness and operations of government systems (Alzahrani et al., 2017). Additionally, when citizens who utilise e-governance services report satisfaction, their trust in the government tends to grow (Welch, 2004; Im et al., 2014). Ultimately, trust reflects citizens' confidence in the reliability and security of e-governance systems, which plays a crucial role in shaping their adoption decisions (Alryalat et al., 2023). Hence, the hypothesis has been developed as follows:

H₅: Trust has a significant influence on the citizens' adoption of e-governance services.

Research Methodology

This research employs a quantitative approach to analyse the factors influencing the adoption of e-governance services in Goa, India. Five constructs were identified and adapted from the extended UTAUT framework (Venkatesh et al., 2016). A self-administered questionnaire utilised a 7-point Likert scale ranging from 1 (strongly disagree) to 7 (strongly agree). The questionnaires were pilot-tested to ensure clarity, resulting in revisions before finalising the instruments. Data collection involved distributing the questionnaires through stratified sampling, targeting 417 direct users of e-governance services who had utilised at least three different services. The collected data were analysed using Smart PLS. Specifically, Smart PLS version 4.0 was used for structural equation modelling to examine the relationships between the independent variables and the dependent variable.

Data Analysis and Results

Descriptive Analysis

Table 1 presents the demographic composition of the respondents participating in the research, offering insights into key characteristics such as place of residence, gender, age, educational qualifications, occupation, and annual family income.

Table No. 1: Demographic Profile (N=417)

Demographic	Category	Frequency	Percentage
Place of Residence	North Goa	137	32.9
	South Goa	280	67.1
Age (Years)	15-30	110	26.4
	31-45	191	45.8
	46 and above	116	27.8
Gender	Male	191	45.8
	Female	226	54.2
Educational Qualification	Graduate	151	36.2
	Post Graduate	149	35.7
	Professional	117	28.1
Occupation	Student	83	19.9
	Service	169	40.5
	Self Employed	110	26.4
	Retired	55	13.2
Annual Family Income	Up to Rs 500,000	71	17
	Rs. 500,001 - 10,00,000	148	35.5
	Rs.10,00,001 - 15,00,000	140	33.6
	Above Rs.15,00,000	58	13.9

Source: Authors' compilation using primary data

In the survey, participants from North Goa made up 32.9%, while those from South Goa accounted for 67.1%. This geographical distribution is important as it offers insights into the regional representation of the survey.

The age distribution of respondents is divided into three groups: 15-30 years, 31-45 years, and 46 years and above. This classification was selected to ensure a balanced representation of different age categories. The majority of participants, comprising 45.8% of the sample, fell within the 31-45 age range. Those aged 15-30 accounted for 26.4%, and 27.8% were 46 years or older.

The survey's gender representation was intentionally balanced, with 54.2% of respondents identifying as female and 45.8% as male. This balanced gender representation is important as it ensures a diverse and representative sample, thereby enhancing the credibility of the survey results.

Participants also varied across a wide range of occupational categories, including students, service workers, the self-employed, and retirees. The student category accounted for 19.9%, the service sector for 40.5%, the self-employed for 26.4%, and retirees for 13.2%. This diverse mix of occupations enhances the exploration of perspectives from different fields, ensuring that everyone's viewpoint is valued and important. Notably, the largest group, constituting 35.5% of the sample, fell within the income bracket of Rs 500,001 to Rs 1,000,000. This income distribution provides a nuanced understanding of the economic diversity among respondents.

Measurement Model Assessments

The assessment of the measurement model is the first step in PLS-SEM analysis, which evaluates the reliability and validity of the identified determinants in the research, specifically focusing on the adoption of e-governance services. The internal consistency reliability of the constructs is measured using Cronbach's alpha and composite reliability, with a threshold of 0.70 for all items. Next, validity is confirmed by examining convergent and discriminant validity. Convergent validity assesses how well the construct explains the variance of its items, using the average variance extracted (AVE), with a threshold of 0.50 or higher (Hair et al., 2017). Discriminant validity determines whether a construct is distinct from others, measured by the Fornell-Larcker criterion, which requires the shared variance for all constructs to be larger than their AVE, and by the heterotrait-monotrait (HTMT) ratio of correlations, where all values should be below 0.85 (Henseler et al., 2015).

Table No. 2: Constructs' Reliability and Validity

Constructs	Variable Code	Factor Loading	Cronbach's Alpha	Composite Reliability (CR)	Average Variance Extracted (AVE)
Adoption (AD)	AD1	0.879	0.888	0.889	0.748
	AD2	0.859			
	AD3	0.881			
	AD4	0.84			
Effort expectancy (EE)	EE1	0.906	0.909	0.926	0.733
	EE2	0.816			
	EE3	0.877			
	EE4	0.852			
	EE5	0.827			
Facilitating conditions (FC)	FC1	0.877	0.886	0.904	0.687
	FC2	0.8			
	FC3	0.866			
	FC4	0.786			
	FC5	0.81			
Performance expectancy (PE)	PE1	0.656	0.86	0.863	0.647
	PE2	0.854			
	PE3	0.841			
	PE4	0.826			
	PE5	0.828			
Social influence (SI)	SI1	0.838	0.913	0.924	0.695
	SI2	0.857			
	SI3	0.865			
	SI4	0.818			
	SI5	0.848			
	SI6	0.774			
Trust (TR)	TR1	0.858	0.871	0.887	0.621
	TR2	0.861			

	TR3	0.803			
	TR4	0.852			
	TR5	0.783			
	TR6	0.617			

Source: Authors' compilation using primary data

Table 2 provides a comprehensive overview of the reliability and validity. The reliability of the instrument varies from 0.860 to 0.913. This indicates that all the values of the constructs are within the range. Hence, the data is reliable. (Hair et al., 2017). Composite reliability values offer additional insight into the model's internal consistency. High composite reliability values are observed across various factors. For instance, Effort Expectancy displays a composite reliability of 0.926 for its items, reinforcing the reliability of the construct.

AVE values gauge convergent validity by measuring the variance captured by the latent constructs relative to measurement error. All the constructs in the study demonstrate AVE values above the threshold, confirming strong convergent validity.

Table No. 3: Fornell-Larcker Criterion

	AD	EE	FC	PE	SI	TR
AD	0.865					
EE	0.382	0.856				
FC	0.448	0.297	0.829			
PE	0.597	0.403	0.558	0.804		
SI	0.555	0.231	0.273	0.481	0.834	
TR	0.557	0.312	0.247	0.434	0.646	0.788

Source: Authors' compilation using primary data

Note: AD- Adoption of e-governance services, EE-Effort expectancy, FC- Facilitating conditions, PE- Performance expectancy, SI- Social influence, TR-Trust

Table 3 employs the Fornell-Larcker criterion to assess discriminant validity among the identified constructs. Discriminant validity is crucial to ensure that each latent construct is distinct within the model. The diagonal elements of the table represent the square root of the AVE for each construct, indicating the amount of variance captured by that construct. The off-diagonal elements display correlation coefficients between constructs (Fornell & Larcker, 1981). In this study, the diagonal values of all the constructs were greater than the correlation coefficients between the respective constructs, and the square root of the AVE for each construct is consistently more significant than the correlation coefficients with other constructs. This adherence to the Fornell-Larcker criterion assures that each factor is adequately distinct, reinforcing the reliability of the measurement model.

Table No. 4: Heterotrait-Monotrait (HTMT) Ratio

	AD	EE	FC	PE	SI	TR
EE	0.41					
FC	0.495	0.327				
PE	0.684	0.445	0.629			
SI	0.599	0.232	0.294	0.536		
TR	0.632	0.344	0.282	0.503	0.712	

Source: Authors' compilation using primary data

Note: AD- Adoption of e-governance services, EE-Effort expectancy, FC- Facilitating conditions, PE- Performance expectancy, SI- Social influence, TR-Trust

Table 4 exhibits the Heterotrait-Monotrait (HTMT) Ratio proposed by Henseler et al. (2015), which was also applied to assess discriminant validity. In this case, every ratio is less than 0.85, within the threshold limit of the HTMT ratio.

Structural Model Assessment

Once the reliability and validity of the constructs are established, it is important to analyse the structural model. This model illustrates the relationships between independent and dependent variables. Figure 2 depicts these relationships.

Table No. 5. Path Coefficient and Hypothesis Testing

Hypotheses	Relationship	Path Coefficient	T Stats	P Values	Inference
H ₁	Effort expectancy -> Adoption of e-governance services	0.108	2.481	0.013	Supported
H ₂	Facilitating conditions -> Adoption of e-governance services	0.152	3.021	0.003	Supported
H ₃	Performance expectancy -> Adoption of e-governance services	0.266	4.883	0	Supported
H ₄	Social influence -> Adoption of e-governance services	0.21	3.887	0	Supported
H ₅	Trust -> Adoption of e-governance services	0.234	4.745	0	Supported
TR	0.557	0.312	0.247	0.434	0.646

Source: Authors' compilation based on primary data

Table 5 presents the results of the structural model, which aims to understand the relationships between independent constructs and dependent constructs. The model runs bootstrapping with 5,000 samples at a significance level of 0.05. The R² value is 51.50%, indicating the model's strong statistical ability.

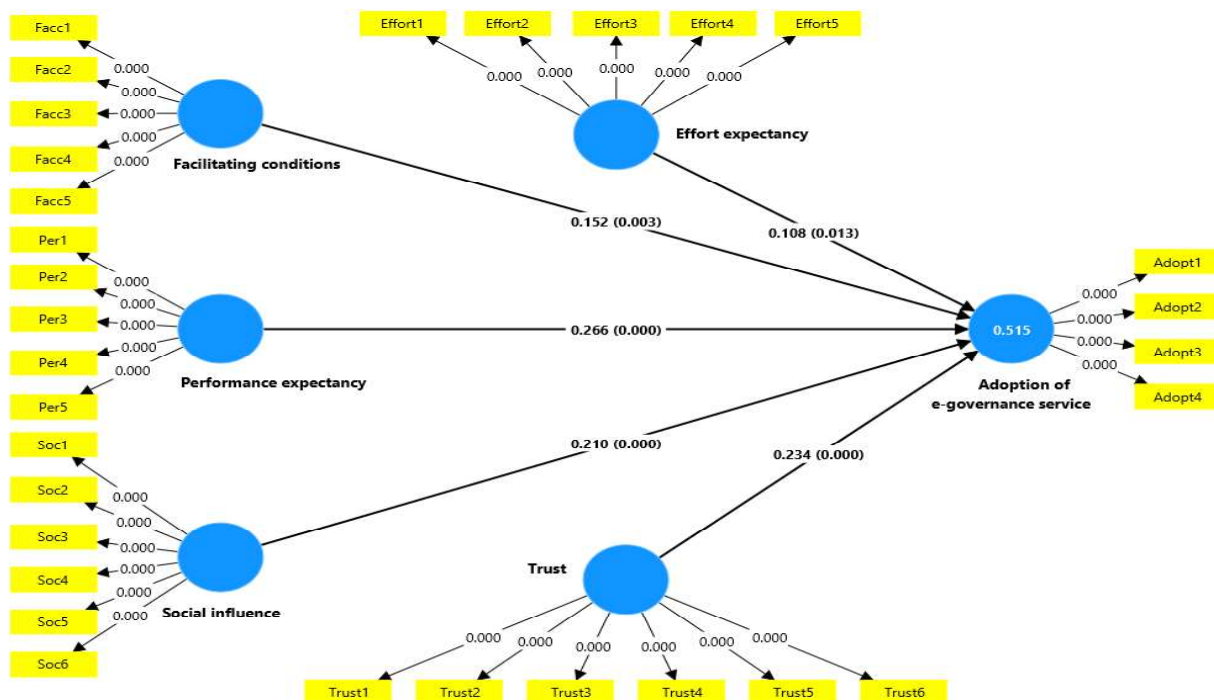


Figure 2: Research Model using Smart-PLS

Findings of the Study

H₁: Effort Expectancy to Adoption of e-governance services: The path coefficient of 0.108 suggests that an increase in effort expectancy positively influences adoption. The T statistic 2.481 is highly significant (p = 0.013), indicating a strong relationship between effort expectancy and adoption.

H₂: Facilitating Condition for the Adoption of e-Governance Services: The path coefficient of 0.152 suggests that the facilitating condition has a positive influence on the relationship, and the T-statistic of 3.021 is significant ($p = 0.003$), providing support for this relationship.

H₃: Performance expectancy to Adoption of e-governance services: The positive mean value of 0.266 suggests a positive effect of performance expectancy on adoption. The T statistic 4.883 is statistically significant ($p = 0.000$), confirming the relationship between performance expectancy and adoption.

H₄: Social Influence on Adoption of e-governance services: The path coefficient value of 0.210 indicates a potential influence of social influence on adoption. However, the T-statistic of 3.887 is statistically significant ($p = 0.000$), indicating that this relationship is supported at the chosen significance level.

H₅: Trust to Adoption of e-governance services: The positive mean value of 0.234 suggests a positive influence of Trust on adoption. However, the T-statistic of 4.745 is statistically significant ($p = 0.000$), indicating that this relationship is supported at the chosen significance level.

Conclusion

The impact of e-governance extends beyond administrative efficiency; it can also enhance the association between the government and its citizens, promoting a more participatory democracy. By providing better access to information, services, and decision-making, e-governance enhances transparency and accountability, thereby strengthening the legitimacy of governments. This study provides significant insights into the intersection of technology and governance. This enhances the credibility of the research and offers a deeper understanding of the various factors influencing e-governance adoption.

The main findings of this study shed light on the pivotal role of effort expectancy, facilitating condition, performance expectancy, social influence, and trust in driving the adoption of e-governance services. These insights offer valuable guidance to policymakers and stakeholders seeking to enhance the efficacy and impact of digital governance initiatives.

Recommendations

This research enhances understanding of e-governance and offers practical insights for future governance. The identified determinants guide informed decision-making for a more integrated, transparent, and citizen-focused approach. Policymakers can utilise these findings to gain a deeper understanding of citizens' needs and effectively implement e-governance services in Goa, India. Additionally, the study recommends that the government increase public awareness to encourage the utilisation of these services.

References

- AlAwadhi, S. & Morris, A. (2008).** The Use of the UTAUT Model in the Adoption of E-Government Services in Kuwait. *Proceedings of the 41st Annual Hawaii International Conference on System Sciences*, 2008, 1–11. <https://doi.org/10.1109/HICSS.2008.452>.
- Alhadid, I., Abu-Taieh, E., Alkhawaldeh, R. S., Khwaldeh, S., Masa'deh, R., Kaabneh, K., & Alrowwad, A. (2022).** Predictors for E-Government Adoption of SANAD App Services Integrating UTAUT, TPB, TAM, Trust, and Perceived Risk. *International Journal of Environmental Research and Public Health*, 19(14). doi.org/10.3390/ijerph19148281
- Alkraihi, A., & Ameen, N. (2022).** The impact of service quality, trust and satisfaction on young citizens loyalty towards government e-services. *Information Technology and People*, 35(4), 1239–1270. <https://doi.org/10.1108/ITP-04-2020-0229>
- Alryalat, M.M., Alryalat, H., Alhamzi, K., & Hewahi, N. (2023).** E-Government Services Adoption Assessment from the Citizen Perspective in Jordan. *International Journal of Electronic Government Research*. 19. 1–17. [10.4018/IJEGR.322440](https://doi.org/10.4018/IJEGR.322440).
- Al-Swidi, A. K., & Faaeq, M. K. (2019).** How robust is the UTAUT theory in explaining the usage intention of e-government services in an unstable security context? A study in Iraq. *Electronic Government, an International Journal*, 15(1), 37–66.
- Alzahrani L, Al-Karaghoul W, Weerakkody V. (2017).** Analysing the Critical Factors Influencing Trust in E-Government Adoption from Citizens' Perspective: A Systematic Review and a Conceptual Framework. *International Business Review*, 26(1), 164–175.
- Andersen, K.V. & Henriksen, H.Z. (2006).** E-Government Maturity Models: Extension of the Layne and Lee Model. *Government Information Quarterly*, 23, 236-248.
- Carter, L. & Belanger, F. (2005).** The Utilisation of E-Government Services: Citizen Trust, Innovation and Acceptance Factors. *Inf. Syst. J.* 15. 5–25. [10.1111/j.1365-2575.2005.00183.x](https://doi.org/10.1111/j.1365-2575.2005.00183.x).
- Davis, F. & Bagozzi, R. & Warshaw, P. (1989).** User Acceptance of Computer Technology: A Comparison of Two Theoretical Models. *Management Science*. 35.1003.10.1287/mnsc.35.8.982.
- Dawes, S. (2008).** The Evolution and Continuing Challenges of E-Governance. *Public Administration Review*. 68. S86 - S102. [10.1111/j.1540-6210.2008.00981.x](https://doi.org/10.1111/j.1540-6210.2008.00981.x).
- Distel, B. (2018).** Bringing Light into the Shadows: A Qualitative Interview Study on Citizens' Non-adoption of e-Government. *The Electronic Journal of e-Government*, 16(2), 98–105, available online at www.ejeg.com.
- Dwivedi, Y., Williams, M., & Alryalat, M. (2012).** A Conceptual Model for Examining E-Government Adoption in Jordan. *International Journal of Electronic Government Research*. 8. 1–31. [10.4018/ijegr.2012040101](https://doi.org/10.4018/ijegr.2012040101).
- Dwivedi, Y.K., Rana, N.P., Lal, B., Williams, M. & Clement, M. (2017).** An empirical validation of a unified model of electronic government adoption (UMEGA). *Government Information Quarterly*, 34, 211–230.
- Dwivedi, Y.K., Rana, N.P., Tamilmani, K. and Raman, R., (2019).** A Meta-Analysis of the Unified Theory of Acceptance and Use of Technology (UTAUT): Towards a revised theoretical model. *Information Systems Frontiers*, 21(3), 719–734.
- Dwivedi, Y.K., Weerakkody, V. and Janssen, M., (2012).** Moving towards maturity: Challenges to successful e-government implementation and diffusion. *The International Journal of Electronic Government Research*, 8(3), 1-7.
- Fornell, C., & Larcker, D. F. (1981).** Evaluating structural equation models with unobservable variables and measurement error. *Journal of Marketing Research*, 18, 39–50.
- Fountain, Jane. & Hoetker, Glenn & (2002).** Building the Virtual State: Information Technology and Institutional Change. *The Academy of Management Review*. 27. 619. [10.2307/4134407](https://doi.org/10.2307/4134407).
- Gil-Garcia, J.R. and Pardo, T.A., (2005).** E-Government success factors: Mapping practical tools to theoretical foundations. *Government Information Quarterly*, 22(2), pp.187–216. DOI: [10.1016/j.giq.2005.03.001](https://doi.org/10.1016/j.giq.2005.03.001).
- Gil-Garcia, J.R., Helbig, N. and Ojo, A., (2012).** Being smart: Emerging technologies and innovation in the public sector. *Government Information Quarterly*, 29(3), pp.303–306. DOI: [10.1016/j.giq.2012.04.007](https://doi.org/10.1016/j.giq.2012.04.007).

- Gupta B., S. Dasgupta & A. Gupta (2008).** Adoption of ICT in a government organization in a developing country: An empirical study, *Journal of Strategic Information Systems*, vol. 17, 140–154.
- Gupta, K. Priya, Swati Singh, & Preeti Bhaskar (2016).** Citizen Adoption of e-Government: A Literature Review and Conceptual Framework. *Electronic Government, an International Journal* 12(2): 160–85. <https://doi.org/10.1504/eg.2016.076134>.
- Hair, J.F., Hult, G.T.M., Ringle, C.M. and Sarstedt, M. (2017).** *A Primer on Partial Least Squares Structural Equation Modelling (PLS-SEM)*. 2nd ed. Thousand Oaks, CA: Sage.
- Heeks, R., (2006).** *Implementing and Managing E-Government: An International Text*. London: Sage Publications.
- Henseler, J., Ringle, C.M. and Sarstedt, M., (2015).** A New Criterion for Assessing Discriminant Validity in Variance-Based Structural Equation Modeling. *Journal of the Academy of Marketing Science*, 43(1), 115–135.
- Il, I., Seongtae, H. & Myung, S.K. (2011).** An International Comparison of Technology Adoption Testing the UTAUT model, *Journal of Information & Management*, (48) 1-8.
- Ilieva, G., Yankova, T., Ruseva, M., Dzhabarova, Y., Zhekova, V., Klisarova-Belcheva, S., Mollova, T., & Dimitrov, A. (2024).** Factors Influencing User Perception and Adoption of E-Government Services. *Administrative Sciences*, 14(3). <https://doi.org/10.3390/admsci14030054>
- Im, T., Wonhyuk Cho, G. Porumbescu, & Jungho Park. (2014).** Internet, Trust in Government, and Citizen Compliance. *Journal of Public Administration Research and Theory* 24(3): 741–63. <https://doi.org/10.1093/jopart/mus037>.
- Liu, Y., Li, H., Kostakos, V., Goncalves, J., Hosio, S., & Hu, F. (2014).** An empirical investigation of mobile government adoption in rural China: A case study in Zhejiang province. *Government Information Quarterly*, 31(3), 432–442.
- Mensah, I. K., & Adams, S. (2020).** A Comparative Analysis of the Impact of Political Trust on the Adoption of E-Government Services. *International Journal of Public Administration*, 43(8), 682–696 <https://doi.org/10.1080/01900692.2019.1645687>
- Mensah, I. K., Zeng, G., & Luo, C. (2020).** E-Government Services Adoption: An Extension of the Unified Model of Electronic Government Adoption. *SAGE Open*, 10(2). <https://doi.org/10.1177/2158244020933593>
- Naranjo-Zolotov, M., Oliveira, T., & Casteleyn, S. (2018).** Citizens' intention to use and recommend e-participation: Drawing upon UTAUT and citizen empowerment. *Information Technology & People*, 32, 364–386.
- Norris, D.F., Reddick, C.G. (2013).** Local e-government in the United States: transformation or incremental change? *Public Adm. Rev.* 73(1), 165–175. doi.org/10.1111/j.1540-6210.2012.02647.x
- Ovais Ahmad, M., Markkula, J. and Oivo, M. (2013).** Factors affecting e-government adoption in Pakistan: a citizen's perspective, *Transforming Government: People, Process and Policy*, Vol. 7 No. 2, 225-239. <https://doi.org/10.1108/17506161311325378>.
- Ozkan, S., & Kanat, I. E. (2011).** The E-Government adoption model is based on the Theory of Planned Behaviour, with empirical validation. *Government Information Quarterly*, 28(4), 503–513.
- Ramirez-Madrid, J. P., Escobar-Sierra, M., Lans-Vargas, I., & Montes Hincapie, J. M. (2024).** Factors influencing citizens' adoption of e-government: an empirical validation in a Developing Latin American Country. *Public Management Review*, 26(1), 185–218. <https://doi.org/10.1080/14719037.2022.2078500>
- Rana, N.P., Dwivedi, Y.K. and Williams, M.D., (2015).** A Meta-Analysis of Existing Research on Citizen Adoption of E-Government. *Information Systems Frontiers*, 17(3), pp.547–563.
- Rana, N.P., Dwivedi, Y.K., Lal, B. (2017).** Citizens' adoption of an electronic government system: towards a unified view. *Inf Syst Front* 19, 549–568. <https://doi.org/10.1007/s10796-015-9613-y>.
- Sawalha, S., Al-Jamal, M., & Abu-Shanab, E. (2019).** The influence of utilising Facebook on e-government adoption. *Electronic Government, an International Journal*, 15(1), 1–20.
- Sivathanu, B. (2018).** Adoption Of Internet of Things (IOT) Based Wearables for Elderly Healthcare – A Behavioural Reasoning Theory (BRT) Approach. *Journal of Enabling Technologies*. 12. 10.1108/JET-12-2017-0048.

- Sofyani, H., Riyadh, H. A., & Fahlevi, H. (2020).** Improving service quality, accountability, and transparency of local government: The intervening role of information technology governance. *Cogent Business and Management*, 7(1). <https://doi.org/10.1080/23311975.2020.1735690>
- Van de Walle, S. (2018).** Explaining Citizen Satisfaction and Dissatisfaction with Public Services. In: Ongaro, E., Van Thiel, S. (eds) *The Palgrave Handbook of Public Administration and Management in Europe*. Palgrave Macmillan, London. https://doi.org/10.1057/978-1-137-55269-3_11.
- Venkatesh, V., Morris, M.G., Davis, G.B. and Davis, F.D., (2003).** User acceptance of information technology: Toward a unified view. *MIS Quarterly*, 27(3), 425–478.
- Venkatesh, V., Thong, J. Y., & Xu, X. (2012).** Consumer Acceptance and Use of Information Technology: Extending the Unified Theory of Acceptance and Use of Technology. *MIS Quarterly*, 36(1). doi:10.2307/41410412.
- Venkatesh, Viswanath; Thong, James Y. L.; and Xu, Xin (2016).** Unified Theory of Acceptance and Use of Technology: A Synthesis and the Road Ahead. *Journal of the Association for Information Systems*, 17(5), DOI: 10.17705/1jais.00428.
- Verkijika, S.F. and De Wet, L. (2018).** E-government adoption in sub-Saharan Africa, *Electronic Commerce Research and Applications*, 30, 83–93.
- Wang, Y. S., & Shih, Y. W. (2009).** Why do people use information kiosks? A validation of the Unified Theory of Acceptance and Use of Technology. *Government information quarterly*, 26(1), 158-165.
- Warkentin, M., Gefen, D., Pavlou, P.A., Rose, G.M. (2002).** Encouraging Citizen Adoption of e-Government by Building Trust. *Electronic Markets* 12, 157–162.
- Weerakkody, V., El-haddadeh, R., Al-sobhi, F., Shareef, M.A. and Dwivedi, Y.K. (2013).** Examining The Influence of Intermediaries in Facilitating E-Government Adoption: An Empirical Investigation., *International Journal of Information Management*, Vol. 33 No. 5, 716–725, <http://doi.org/10.1016/j.ijinfomgt.2013.05.001>.
- Welch, E.W., Hinnant, C.C., Moon, M.J. (2004).** Linking Citizen Satisfaction with E-Government and Trust in Government. *Journal of Public Administration Research and Theory* 15, 371–391.
- Wirtz, Bernd W., & Peter Daiser. (2018).** A Meta-Analysis of Empirical e-Government Research and Its Future Research Implications. *International Review of Administrative Sciences* 84(1): 144–63. <https://doi.org/10.1177/0020852315599047>.
- Xin, Y., Dilanchiev, A., Ali, M., Irfan, M., & Hong, Y. (2022).** Assessing Citizens' Attitudes and Intentions to Adopt E-Government Services: A Roadmap toward Sustainable Development. *Sustainability*, 4(22). <https://doi.org/10.3390/su142215183>
- Zaidi, S.H., Raza, S.A., Qureshi, M.A. & Qureshi, A.S. (2021).** Digital inclusivity through e-government: Factors influencing e-government adoption in rural Pakistan. *Government Information Quarterly*, 38(3), 101592.